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ABSTRACT

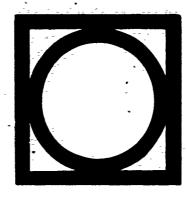
The public two-year college in its exemplary (comprehensive) form is an open admissions institution characterized by diverse curricular offerings, with a heavy emphasis on guidance and counseling, as well as an emphasis on compensatory and continuing education. The major focus of this study was to examine, by a survey of community colleges, the nature and extent to which compensatory practices and programs exist in two-year colleges for the minority group academically disadvantaged. Subject to normal research limitations, conclusions may be considered as representative of all two-year colleges in this country. Almost all have personal, academic, vocational-occupational, and job placement counseling. Only 40% have the curricular offerings and admissions policies expected of public community colleges. Although almost all public two-year colleges state that they have an open admissions policy, almost 45% require more than a high school diploma or some minimum age standard. It appears that public two-year colleges need additional emphasis on recruitment teams to go into the ghettos. Since only 17% have courses in ethnic studies, more is needed in this area. One-fifth of the private two-year colleges have special programs for the academically disadvantaged, and 2/3 have developed special courses for them. Approximately 40% of the public two-year colleges have special programs for the disadvantaged, a dramatic increase over the past decade but still inadequate in view of the purpose of the community college. (Author/KM)

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Compensatory Education in Two-Year Colleges

James L. Morrison and Reynolds Ferrante



IC 730 155

Center for the Study of Higher Education Report No. 21

The Pennsylvania State University University Park, Pennsylvania

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Introduction*

Within the past few years there have been increasing signs of social instability in American society. During the last decade more than 370 civil rights demonstrations involving over a million participants occurred in our country. Almost every major city in the United States experienced widespread and costly riots and civil disorders. The President's Commission on Violence reported that, in addition to the major riots in such cities as Newark, Watts, and Chicago, there have been over 239 violent urban outbursts involving over 200,000 participants. These outbursts have resulted in the loss of hundreds of millions of dollars in property damage alone.

What is the cause of these signs of social instability? Some scholars maintain that these disturbances have resulted from the frustrations and grievances of a large segment of the population (predominantly composed of minority groups) who feel that they is k legitimate access to the rewards and wealth of our society. In short, these groups may have reacted because they believe they have been denied equality of opportunity is civil rights, jobs, or education.

It is the major thesis of this report that, given American norms of contest mobility and the American ideal of equality of opportunity, there is an increasing awareness among particular segments of the lower socio-economic strata of our society that they have not had the same opportunity to compete in the contest for upward mobility as their fellow Americans. They feel that they have not been dealt with legitimately; they believe that they are "disadvantaged." Such awareness has apparently accentuated the frustration of these groups and has thereby led to actions (e.g., civil disturbances) which have threatened the stability of the established social order.

These disturbances, in turn, have stimulated compensatory education from educational institutions. This movement is especially strong in the two-year public community college as this institution operationalizes the "open class" concept in higher education.

The major purposes of this paper are to explain the American norm of contest mobility and relate it to the concept of the comprehensive public two-year community college as the exemplary form of community college education. This concept of the comprehensive community college will provide a comparative base by which we can then evaluate current programs of compensatory education as discussed in the literature. It will also provide a comparative base by which we can evaluate the current practices of the community colleges participating in our investigation.



¹National Commission on the Causes and Prevention of Violence, *Progress Report*, (Washington, D.C.: U.S. Government Printing Office, 1969).

²See, for example, the work of Robert K. Merton, *Social Theory and Social Structure* (New York: Glencoe Free Press, 1957), pp. 131-94.

³The thesis of this investigation deals primarily with publicly supported two-year colleges. However, an argument could be developed that privately supported two-year colleges also bear some responsibility for societal maintenance although their obligations in this realm are not as extensive as public institutions. For this reason, they are included in this study.

^{*}Partial support for this project was provided by the U.S. Office of Education [Contract No. OEC-0-70-4283 (399)] to the Pennsylvania State Department of Education.

I. Social Mobility

A. Open vs. Closed Societies

Theoretically, there are two ideal types of societies: an open society and a closed society. A closed society is one wherein mobility is blocked by ascriptive criteria, e.g., family, sex, religion, or race. In this society, one's position in life is preordained usually by limitation on the kinds of occupations allowed particular members of the society. In traditional India, for example, castes consisted of specific occupational trades because the norms of the caste specified that a person follow in his father's occupational and social footsteps. Further, the norms of the society dictate that marriage follow caste lines, thereby blocking that avenue of mobility.

An open society, on the other hand, is one wherein mobility is characterized by achievement. In this society, various social groupings within the social structure are called social classes. As with castes in closed societies, social classes in open societies seem to center around particular occupational groupings which "hang together," usually by virtue of similar occupational tasks, by the amount of training necessary to accomplish those tasks, by the importance of those tasks to the maintenance of society, and/or by commensurate rewards given by the society for the fulfillment of those tasks. Members of social classes (occupational groupings) have common attitudes and values which may serve to distinguish them from members of other occupational groupings requiring different training skills or experiences. For example, corporation lawyers, managers, physicians, and professionals in general seem to have different perspectives of life and different lifestyles than people who drive trucks, deliver the mail, or perform manual work in factories. These differences in attitudes and values extend to various life areas including political beliefs, religious attitudes, and child-rearing practices.

An explanation for these differences may be that the attitudes and values in question are a response to different conditions of life in different groups. For example, when a family is primarily concerned with obtaining sufficient food, clothing, and shelter, it is unlikely that they will develop such attitudes as deferred gratification or an instrumental orientation toward success. Instead, they will-more likely stress immediate gratification (getting all you can while you can), and will define success in terms of luck or survival.

This is in marked contrast to the norms of the higher strata, which generally incorporate attitudes of deferred gratification and an instrumental attitude towards life (e.g., using formal education to obtain the credentials for those occupational positions which bring greater material rewards). In the higher strata, a strong achievement orientation is emphasized. Such values and attitudes are essential for success in securing the training required for higher occupational positions which bring power, privilege, and resources. This power, privilege, and share of resources create an allegiance of the clan to the existing social order. But for those members of the lower strata who must share a smaller portion of the power, privileges, and resources, allegiance to the social order is potentially a problem.

Sociologists are in general agreement that the essential element in obtaining allegiance to a social order is that of legitimacy. In other words, as long as members of a society perceive that their positions in that society are legitimate positions, they will be more likely to have allegiance to the social order of that society and, correspondingly, will be less likely to engage in revolutionary activity to realign that social order.



Norms vis-a-vis the legitimacy of social class, power, privilege and mobility vary within different societies. As noted earlier, in traditional Indian society "untouchables" would consider it legitimate, and in the normal order of things, to marry within their caste, receive a rudimentary education, and have a menial occupation. Indeed, if a member of that caste overtly expressed a desire to marry outside of the caste, attend school for more than an elementary education, or become a merchant, he would probably incur as severe a sanctioning from his peers as he would from those in other castes. In Europe during medieval and feudal times it was also considered legitimate to allow little opportunity for upward mobility in that society—a son should follow in the social and occupational footsteps of his father, be he aristocrat or peasant.

Of course, the norms concerning legitimacy change not only from society to society but within societies as the experience of a people changes. For example, the industrial revolution and the concomitant developments in communication, travel, and formal education, as well as the demand for more people to fill the increasingly large number of specialized roles in industry, allowed some social mobility in Europe.

B. Sponsored vs. Contest Mobility

Ralph Turner has characterized the type of mobility norm which developed in Europe as "sponsored mobility." This type of mobility is one whereby:

...elite recruits are chosen by the established elite or their agents, and elite status is given on the basis of some criterion of supposed merit and cannot be taken by any amount of effort or strategy. Upward mobility is like the entry into a private club where each candidate must be "sponsored" by one or more of the members. Ultimately the members grant or deny upward mobility on the basis of whether they judge the candidate to have those qualities they wish to see in fellow members.

Such a mobility norm is, therefore, a process of sponsored induction into the elite. The goal of this type of mobility is to make the best use of the talents in society by sorting persons into their proper niches.

In late nineteenth-century European society, the criteria for sponsorship were, in many respects, ascriptive in nature, i.e., they were predominantly based upon the social and economic position of the family. However, the demands of industrialization and World War I affected these criteria through an increased emphasis upon ability. As a result, high-achieving members of the lower middle and lower classes were also sponsored for elite positions.

The American collective experience, on the other hand, has been different from the European one. The early colonists, coming to this land for a variety of reasons, met a frontier quite different from anything they had known in Europe. It quickly became evident that the measure of a man was his ability to survive and help others survive, not his patrimony. Every man should try to succeed; in fact, success was the measure of a man. If the individual did not succeed it was because he, not society, was a failure. This frontier ethic,



⁴Ralph Turner, "Sponsored and Contest Mobility and the School System," The American Sociological Review 25 (December 1960): 855-867.

in combination with "the Protestant ethic," is an important factor in explaining the value which Americans typically put on achievement and cuccess.

Such collective experiences served to create certain norms vis-a-vis social mobility within our society, i.e., norms embodying the concept of equality of opportunity and a folk norm of mobility termed by Turner as "contest mobility." According to Turner:

Contest mobility is a system in which elite status is the prize in an open contest and is taken by the aspirants' own efforts. While the "contest" is governed by some rules of fair play, the contestants have wide latitude in the strategies they may employ. Since the "prize" of successful upward mobility is not in the hands of an established elite to give out, the latter cannot determine who shall attain it and who shall not.

In this sense contest mobility has been likened to a sporting event in which many compete for a few recognized prizes. However, the contest is considered fair only if all compete on an equal footing. Victory must be won solely by one's own efforts. Thus the major objective of contest mobility is to grant elite status to those who earn it. To insure a fair race, contest mobility tends to delay the final award of the prize as long as is practical. Each person thinks of himself as competing for material success or an elite position. Indeed, it is essential to delay a sense of final failure as long as possible. Consequently, the contest system must avoid absolute points of selection of mobility or immobility and must delay clear recognition of the realities of the situation until the individual is too committed to the system to change radically.

Irrespective of the type of social mobility, certain factors facilitate or constrain mobility.

Perhaps the major external factor influencing mobility is economic. In periods of economic expansion, the possibilities of mobility open up. Indeed, mobility is necessary because society must fill those positions created by an expanding economy. Of course, even in periods of economic expansion, social mores may affect the extent to which certain segments of the population can take advantage of the expanding economy.

Another factor affecting mobility comes from the social structure of the society. As explained earlier, the exigencies of life among social groups comprising different occupational positions tend to stimulate the formation of norms which incorporate attitudes and values in response to these exigencies which, in themselves, may determine mobility patterns. In other words, those people who internalize attitudes and values not conducive to their success in a larger society are automatically restricted in the amount of mobility they can experience irrespective of an expanding economy.

In an open society, socialization into attitudes and values which inhibit advancement into the mainstream of society, and especially advancement into the occupational positions which would provide the material rewards desired, constitutes "disadvantagement." Legislators, scholars, and educators have only recently recognized this limit to contest mobility.



⁵An ethic described by Weber as emphasizing that God rewarded those preordained for heaven with material success. Therefore, in order to be sure that he was a chosen one, a person strove to be materially successful.

⁶Turner, "Sponsored and Contest Mobility," p. 856.

C. The Comprehensive Community College as an Agent of Social Mobility

Educators have responded to this awareness of limits to social mobility by sponsoring programs of co. ... tory education. This move toward compensatory education is one explanation of the tremendous growth of public two-year community colleges. In fact, the public two-year community college is an institutionalization of the "open class" ideology, just as, it may be argued, the comprehensive American secondary school operationalized the value earlier in this century. Indeed, the increasing importance of a college education in achieving upward social mobility, and, in some cases, employability per se, places heavy demands on the higher education establishment. Such demands are a consequence of society encouraging attempts (through the norm of "equal opportunity") by more of its members for status positions than there are places. This means that in addition to providing an avenue of mobility, society must develop a "safety valve" to avoid rebellion by those who cannot qualify in the ever-tighter competition for elite status positions.

The comprehensive public community college provides both an opportunity and a "safety valve" because it generally has an "open" admissions policy and provides for all types of academic and vocational training: (1) transfer or preprofessional education; (2) occupational education; (3) general education for all students; (4) community service, including continuing education; (5) guidance and counseling of students; and (6) remedial education. This type of institution, with more curricular offerings, extensive guidance and counseling, remedial education, and an emphasis on teaching, facilitates upward mobility into professional education and enables what Burton Clark termed the "cooling-out" process to function. In essence, this is a process including pretesting, counseling, objective evaluations of aptitudes, orientation classes; and a liberal probationary policy through which the over-aspiring (latent terminal) student is counseled into an occupational role which is more compatible with his abilities and motivation. Basically, the student accumulates mounting evidence through several terms that he will not succeed in the transfer program but that he probably could succeed in the occupational program. Thus the student is given the "opportunity" to compete for elite status but finally reconciles himself to an occupational role which was initially less desirable. What is important is that this sequence of events leads the individual to consider failure as an individual event and not as a part of a conspiracy. In other words, aspirants for higher occupational positions who did not previously internalize the attitudes and values necessary for success in traditional education programs are provided with the perception that they: (1) can participate in the contest, (2) are participating in the contest, and (3) that if they do not succeed, it is not the fault of the system, but has something to do with themselves. This perception is accentuated when those who must readjust their goals see that some of their academic and social peers are successful in entering and in pursuing the transfer program. In this way, the community college serves as an agent for maintaining social stability.



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⁷Burton Clark, "The 'Coolin Dut' Function in Higher Education," The American Journal of Sociology 65 (May 1960): 569-76.

⁸It should be noted that this role of the public two-year college is a latent function in that it is not a stated function of the community college nor is it a recognized function by most of those who either attend or support this institution.

Given this conception of the role of the two-year college in American society, it is important to examine the nature and extent of compensatory education programs in these olleges. The following sections of this report discuss the nature and rationale of such programs in higher education and the extent to which they exist in two-year colleges first as reported in the literature and then as practiced by the two-year colleges who participated in our survey.

II. Current Compensatory Practices and Programs in Higher Education as Described in the Literature

There are two major categories of compensatory education programs and practices: (1) those that assist culturally different students in entering institutions of higher education and (2) those that help them succeed in academic and occupational-oriented studies once they have enrolled.

Compensatory practices that assist culturally different students in *entering* institutions of higher education include modified recruitment, admissions, and financial aid. Instruction in basic communication skills, teaching English as a second language, tutorial programs, flexible evaluation, extended school experience, summer programs, cultural enrichment, Black studies, special instructional practices, and extensive guidance and counseling are important compensatory practices designed to assist the culturally different to succeed once they enroll. The programs which are currently organized by institutions in order to meet the particular needs of such students generally combine some of these practices.

A. Compensatory Education Entry Practices

1. Modified Recruitment

For culturally different students, traditional recruitment practices such as the annual spring visitation of college representatives to the high schools have not always been effective. Colleges have had to modify or create specific recruitment practices to attract culturally different students. These special practices have been utilized by federally sponsored programs such as Upward Bound and the College Discovery Program, where students were actively sought out in their own communities to enter institutions of higher education.

A few colleges have developed even more aggressive recruitment practices. One urban two-year college placed high school counselors on its payroll for recruitment services in the high schools where they were normally employed after the regular chool hours and on Saturday. The purpose was to recruit students for the community college who would not normally plan to go on with their education without some very special kind of encouragement from the school. ¹⁰



⁹As noted earlier, the thesis of this investigation deals primarily with publicly supported two-year colleges. However, an argument could be developed that privately supported two-year colleges also hear some responsibility for societal maintenance, although their obligations in this realm are not as extensive as public institutions. For this reason, they are included in this study.

¹⁰Dorothy M. Knoell, "Outreach to the Disadvantaged," Community College Programs for People Who Need College (Washington, D. C.: American Association of Junior Colleges, 1970), p. 6.

At Tufts University, 150 undergraduate students traveled throughout the country seeking to interest non-white disadvantaged students in college attendance. Michigan State University worked with a group of nonprofessional adults, housewives, firemen, and other community groups to find qualified Black students for its special program. Antioch College sent out recruitment teams to inner-city areas to recruit students for its special program for the disadvantaged. Southern Illinois University sent their recruitment teams to local high schools where records were searched to locate students. Also, advertisements were placed in newspapers and on radio and television. SIU recruitment team members even visited pool halls, bars, and street corners in search of potential students.

Some colleges solicit nominations of culturally different students considered potentially successful for compensatory programs from members of their student body. Other colleges have developed a list of contacts, such as high school faculty members, social workers, and neighborhood groups. These contacts are consulted for leads to those students who much qualify as potential college material. Another method of recruitment has been initiated by the federally sponsored "New Careers" program where adult members over twenty-one years of age who are currently in the program attempt to recruit other culturally different persons within the community to enter the two-year program. 12

2. Modified Financial Aid

Most culturally different students require some type of financial aid. This aid is often provided directly or indirectly to institutions of higher education for their special programs through federal, state, and local sources. Aid has also been obtained through foundations, fund drives, and donations from special interest groups, as well as from the operating budgets of institutions of higher education.

B. Compensatory Education for Institutional Success

1. Instruction in Basic Communication Skills

Compared with those from middle class backgrounds, students from culturally different backgrounds are generally less able to use conventional verbal symbols in representing and interpreting their feelings, experiences, and environment. Language stimulation unally results in language development; therefore, it becomes important to extend language experiences for the culturally different in order to develop their ability to problem solve and transfer knowledge of previously learned concepts. Because of the weakness of most of the students in the communication skills, work in this area is essential for their academic progress.



¹²John Egerton, *Higher Education for High Risk Students* (Atlanta: Southern Education Reporting Service, 1968), pp. 19-42.

¹² Knoell, "Outreach," pp. 6-8.

¹³ Edmund W. Gordon and Doxey A. Wilkerson, Compensatory Education for the Disadvantaged (New York: College Entrance Examination Board, 1966), p. 138.

¹⁴Martin Deutsch, Irwin Katz, and Arthur R. Janse, Social Class, Race, and Psychological Development (New York: Holt, Rinehart and Winston, 1968), pp. 116-120.

Many compensatory programs in higher education concentrate on the development of communication skills—reading, writing, speaking, and listening. Numerous programs concerned with communication skills include intensive compensatory work prior to entering institutions of higher education and during the regular school term. In addition, the use of standard English is taught in programs designed specifically for the culturally different in such a way that the student's own dialect is not undermined.

2. English As a Second Language

For many students, especially Blacks and Puerto Ricans, standard English is a second language. Students in predominantly Black institutions have the most problems in attempting to learn standard English. As Love indicates, these problems are quite pressing, and may be overwhelming: "The teaching of English in Negro colleges is presently at a standstill—with teachers despairing student apathy and inadequacy and students abandoning any hope of mastering standard English." ¹⁶

Some success has been encountered in teaching standard English when Black dialect is used as a basis for instruction. Textbooks and materials that present standard English as a second language utilize foreign language techniques that are helpful for those accustomed to speaking the nonstandard dialect. 17

3. Tutorial Programs

Compensatory programs are often developed with the assumption that the culturally different have academic abilities which are inadequate for the traditional college classroom. In order to assist these students in realizing their potential, some institutions have developed special tutorial programs to support classroom activities. These programs have provided extensive individual tutoring in academic areas, with some schools developing corps of tutors which include teachers, graduate students, regular undergraduate students, and advanced students from culturally different backgrounds. The latter have been found to be particularly effective tutors since their success is also evidence of a chance for success to the newer students. ¹⁸

Tutoring is generally used to facilitate the strengths and compensate for the weaknesses of the culturally different student, to develop his confidence, and to aid in his adjustment to college. In addition, tutoring provides the opportunity for him to have assistance and feedback when he needs it. Questions raised in the lecture hall or the large class often remain unanswered, as the student, insecure because of his academic deficiencies, is probably hesitant to speak in such a large group setting. Through the tutoring program, questions are answered as they arise and mistakes corrected when they are made thereby facilitating the development of confidence in a mastery of academic subjects.



¹⁵Robert L. Williams, "What Are We Learning From Current Programs for the Disadvantaged?" *Journal of Higher Education* 40 (1969): 285.

¹⁶Theresa R. Love, "Needs and Approaches for Developing Linguistic Abilities," *Journal of Negro Education* 35 (1966): 400.

¹⁷Williams, p. 274.

¹⁸Williams, p. 196.

Many community colleges are providing opportunities and encouragement to their students to tutor in inner city schools. Some tutoring is voluntary and some is funded by the colleges, many times through state and federal programs. For example, Project EPIC in Los Angeles is voluntary, whereas students in the San Mateo College Readiness Program and Peralta Junior College District in Oakland receive payment for their tutoring services. ¹⁹

4. Flexible Evaluation

Institutions of higher education do not generally lower their grading standards or requirements for graduation for the culturally different. However, two-year schools often have liberal probation policies for these students. Such schools permit students to repeat courses or give them the opportunity to take additional work to raise their grade-point average to a level where they can meet institutional minimal requirements. 20

Some major concerns that give support to the concept of flexible evaluation for the culturally different are noted by Gordon and Wilkerson:

- 1. No single factor can be isolated as the cause of low test performance scores.
- 2. Verbal facility and perceptual ability are two of the most critical factors of the cognitive domain reflected in test performance.
- 3. Intelligence development varies with the richness, variety, and complexity of the environment over relatively extended periods of time.
- 4. Low test scores are often a reflection of a negative self-concept and insufficient motivation.
- 5. The work of the school and the practical intellect of the disadvantaged are often operating as contradictory forces.
- 6. Assessment instruments used with disadvantaged groups often possess only minimal validity and reliability.²¹

While there is generally little flexibility regarding grading practices, change in this area could have an important effect on implementing the concept of the "open door." For example, the elimination of penalty grading could help to alter the emphasis from punishing unacceptable academic behavior to rewarding appropriate behavior. Capper has noted that fears by some administrators that less punitive grading practices would lead to greater student irresponsibility have not been warranted.²²

5: Extended School Experience

The concept of extended school experience is a part of many collegiate programs for the culturally different. This extended program can include precollege orientation and remedial work to assist the student in preparing for his first year of school, summer courses to

¹⁹ Knoell, "Outreach," p. 7.

²¹Gordon and Wilkerson, *Compensatory Education*, pp. 18-19.

²²Capper, p. 3.

help him develop special skills needed for his regular program, and the extension of a regular program by several terms.²³

The extended school experience requires a commitment from the college to give the student enough time to succeed. In the HEW 1970 Application and Program Manual for the Disadvantaged, the idea of an extended program includes the minimum time a school should retain a student and the additional time over the regular program period which a student might need to complete his program. It states:

A minimum for retention (extended program) regardless of grades, might be two years in a four-year institution and one year in a two-year institution. In addition, the institution might develop a program where a student can take what normally would be two years' work in three years, so that at a four-year institution, he would graduate in five years.²⁴

Disadvantaged students enter two- and four-year institutions with academic deficiencies that often require additional time in classes and special compensatory programs that would not normally be required of the regular students. The extension of the regular program also provides the institution with the additional time needed to develop curricular program modifications to meet students' special needs and time for these students to take compensatory courses, retake courses, or repeat experiences with which they have not been successful in their initial attempt.

6. Summer Sessions

As previously noted, most culturally different students have some kind of academic deficiency and require additional knowledge of and training in communication skills and subject content when they enroll. In response to this need, many colleges and universities have developed summer programs to provide the background and skills that are essential to academic success in their institutions.

Some two-year colleges require summer terms as a condition for acceptance into their regular academic programs. These programs sometimes start immediately after official admission to the college and provide instruction in basic college academic requirements.²⁵

Summer programs often begin before a student starts his first year. These programs cover basic reading, writing, listening, and speaking skills, in addition to the body of information needed to assure the student some chance of success with the curriculum he has selected. Summer sessions are not limited to pre-entrance, however, and can extend for three or four years after a student has begun his studies. 26



²³Gordon and Wilkerson, *Compensatory Education*, pp. 140-148.

²⁴Department of Health, Education, and Welfare, "Special Services for Disadvantaged Students in Institutions of Higher Education Programs," USOE Application Information and Program Manual, OE Form 1215, No. 3, 1970, p. 5.

²⁵Rachel D. Wilkinson, "Discovery in the Bronx," Community College Programs for People Who Need College (Washington, D.C.: American Association of Junior Colleges, 1970), p. 36.

²⁶Gordon and Wilkerson, pp. 140-148.

Summer sessions are often an essential element of programs for the culturally different since additional assistance is generally needed to improve communication skills and content background. Small classes and individual tutoring to meet the special cognitive and affective needs of the student can often be better handled during the summer terms when time and personnel are generally more available and when a relaxed atmosphere generally exists.

7. Cultural Enrichment

It is widely accepted that culturally different students lack the kinds of experiences that middle class students have had which assist in their success in the traditional school system. Culturally different students are usually from the inner cities and rural areas of the South. Opportunities for these students to share in the cultural experiences of the middle and upper classes generally are not available. These very experiences, however, are essential for the student to understand and function in the cultural ethos found in most colleges and universities.

In an effort to provide these experiences, institutions of higher education often conduct special activities for the culturally different students. Such experiences as tours, trips to historical sights and museums, concerts, or "socials" have been used to narrow cultural gaps.

The United States Office of Education, in suggesting types of special services for the culturally different, has noted that some programs for these students are based in cultural centers separate from college direction, with students determining their activities. In addition to providing needed social contacts for the student, such cultural centers are supposed to serve as sources for dissemination of the program's activities to other students through publications, dramatic productions, art shows, open houses, and the like.²⁷ The main distinction between the college-sponsored cultural activities and the activities of the student cultural centers is that the culturally different students' own culture is exemplified and emphasized in the activities of the student centers.

Both types of cultural enrichment (that provided for the students and that which the students develop themselves) are helpful in assisting students to function effectively in higher education and in the broader society, both in terms of strengthening ethnic and racial pride and in terms of assisting minority groups in becoming more aware of the cultural symbols of middle class society.

8. Black Studies

The black American has recognized the inequalities which have existed for him in the educational institutions of our country. He has long attended schools without the opportunity to realize the many contributions of his race in the development of this society. As a result, the black American has often felt that his race has contributed little to the development of America.

²⁷Department of Health, Education and Welfare, "Special Services," p. 7.

Racial pride comes, in part, from identifying with the great leaders of one's race and contributions made by members of it. Black studies programs and courses in higher education deal specifically with these contributions as well as with the unique heritage and problems of Black Americans. Such programs create a climate which enables the Black disadvantaged to develop a healthy concept of themselves, "a concept which tells them that as individuals they have dignity and worth, a concept which reflects confidence in the ultimate achievements of their goals." 28

Until the late sixties, few Black studies programs or courses dealing specifically with Black culture were included in the regular college programs. In larger colleges, the Black studies courses were generally placed under a separate department, with students determining selection of instructors. Black studies courses have proliferated in the last two years in colleges. In a recent study, Lombardi concluded that the number of Black studies courses is greater in schools with higher Black enrollments, that students and instructors in these courses are mostly Black, and that favorable administration and board attitudes have a positive effect on enrollment in these courses. 31

With the growing need for knowledge of the unique cultural heritage and contributions of Black Americans, it has become essential for them to have programs and courses in Black studies within institutions of higher education. These courses assist in strengthening racial and ethnic pride. The Black student in higher education may be given a sense of involvement and security in society from his involvement in Black studies. He can develop racial pride through an awareness that his ancestors contributed much to the growth and development of this country.

9. Special Instructional Practices

Since most of the culturally different come to institutions of higher education with academic deficiencies, it is important that instructional practices and programs be developed to meet these deficiencies. Standard techniques of presenting the subject matter of the disciplines are usually unsuccessful in motivating such students, thereby necessitating modified instructional practices. Such techniques and practices often include highly individualized instruction in communication skills along with the use of a wide variety of methods to facilitate learning in conventional subject matter courses. 32



²⁸Joan Ferrante, *The Negro American: A Reading List for Elementary Teachers* (Glassboro, New Jersey: Educational Improvement Center, 1969), p. 8.

²⁹John Lombardi, "Black Studies," *ERIC Clearinghouse for Junior Colleges*, No. 13 (1971):7.

³⁰Doris A. Meek, "Black Power and the Instructional Council," Community College Programs for People Who Need College (Washington, D.C.: American Association for Junior Colleges, 1970), p. 54.

³¹ Lombardi, "Black Studies," p. 7.

³²Susan Koester, "Chicago City College: A Center for Innovation," Community College Programs for People Who Need College (Washington, D.C.: American Association for Junior Colleges, 1970), p. 62.

For example, Daytona Beach (Florida) Junior College has developed a guided studies program for all students admitted with academic deficiencies. Central Florida Junior College has a voluntary guided studies program for students who have been identified as low achievers on the basis of achievement tests and high school records. This program uses teachers who have expressed interest in the program and who have had a minimum of twelve years of experience in high school and junior colleges. In Chicago City College, a block plan has been used in teaching courses for low-achieving students where students take courses in speech, English, writing, and reading, along with one other course from ethics, biology, or social studies. Every effort is made to personalize instruction and counseling. A five-session noncredit survival seminar was developed by the College of the Mainland in Texas, where a counselor and reading specialist, along with regular teachers, prepared lessions in notetaking, reading, preparing for and taking tests, scheduling time for class assignments, study, and recreation. 33

In some cases, junior colleges conduct classes "on-site" with the actual equipment and materials that the students will eventually be using for their jobs after graduation. In other instances, colleges train the student partially in the classroom and partially on-site.

10. Guidance and Counseling

Guidance and counseling services are an essential element in programs for the culturally different. These services assist in locating such students, in determining what preentrance competencies are necessary for entrance, and in assisting them in applying for financial aid. Such services also include diagnostic testing, a useful technique in placing students in the appropriate curricular offering of the institution.

Once students are enrolled, counselors follow their progress closely in order to determine if any curricular changes or modifications need to be made. As the students complete their programs, counselors make them aware of opportunities for employment or further formal education. Counselors may also be involved with designing and implementing follow-up services such as planning visits for students at senior colleges and maintaining contacts with industry, hospitals, and public agencies for placement.

A recent innovation in counseling and guidance services has been the use of the ombudsman who maintains relations between students and faculty, students and administration, and students and the institution. In effect, he acts the role of supra-counselor in being able to represent and negotiate on all fronts with the support of all college groups.³⁴

C. Federally Sponsored Programs (USOE)

The increased attention given the culturally different student in the past few years by the federal government has resulted in a number of programs which have provided aid and assistance to many institutions of higher education and their culturally different populations. These programs have attempted to focus on areas of greatest need and include support for recruitment, special services, student aid, professional employment, curriculum de-



³³B. Lamar Johnson, *Islands of Innovation Expanding: Changes in the Community College* (Beverly Hills, California: Glencoe Press, 1969), pp. 193-196.

³⁴ Department of Health, Education, and Welfare, "Special Services," pp. 37-38.

RELEVANT USOE PROGRAMS

Talent Search
Upward Bound
Guidance and Counseling Aid

Special Services Program
Student Tutoring via Work-Study

Federal Grants (EOG), loans, workstudy; GI Bill and related veterans' programs

EPDA institutes and scholarships for teachers

Bureau of Research funds

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Funds from EPDA, ESEA, and other programs (i.e., Head Start Supplementary Training)

Funds available under VEA for operating costs of programs, equipment, teacher training, etc.

Limited funds under HEA, Title I

EPDA; to some extent NDEA IV graduate fellowships

Bureau of Research

Developing Colleges (HEA, Title III); Facilities grants and loans; Higher education equipment grants (HEA Title, VI-A); College Housing Loan Program

College Library Aid (HEA, Title II)

EDUCATIONAL SERVICES

Recruitment of students; admissions policies; guidance and counseling

Special services

Student aid

Employment of professionals from minority group backgrounds (faculty, guidance, administration) qualified to teach the culturally different

Curriculum development and development of new teaching methods, especially in fields such as Black-ethnic studies and urban studies

Teaching paraprofessionals

Post-secondary vocational education

Adult and continuing education

Training teachers and other professionals to work with disadvantaged

Educational research into problems of the culturally different

Aid to institutions, including two-year colleges and predominantly Negro colleges

Aid to libraries at such colleges .

velopment, teaching paraprofessionals, post-secondary vocational education, adult and continuing education, training teachers, research related to the culturally different, and library aid.

The following U.S. Office of Education programs and services have been developed to assist the culturally different in higher education. While some of these programs have appropriations which are far too small to make significant changes in the educational patterns of the culturally different (e.g., Upward Bound, Special Services, Student Aid), they have provided services in areas where previously little or no help was available.

 D. AACJC Policy Statement on Programs for the Culturally Different in Two-Year Colleges

1. Policy Direction

A recent statement of policy with respect to the role of two-year colleges in serving the culturally different was formulated by the Associate Board of Directors of the American Association of Community and Junior Colleges. This statement of policy maintained that one of the principal cures for poverty is education; that it is through education that many educationally, socially, and economically handicapped youth may be brought into the mainstream of American life.

In terms of commitment, the association resolved that two-year colleges should expand their role in helping poor students and youth who wish to take advantage of the opportunities for higher education. This includes all students whether they are white, Black, Puerto Rican, or Mexican American. Each two-year college should formulate its own orientation for commitment. The commitment should include special programs, practices, and procedures which will serve culturally different students. In terms of implementation, AACJC will continue to encourage and expand programs which it has initiated and which it has encouraged two-year colleges to develop. These programs include the Outreach Demonstration Projects, currently conducted in four urban colleges and coordinated nationally by AACJC.

AACJC has also encouraged specific institutional orientation through proposals in specific areas which include: (1) the development, replication, and testing of curriculum models in as many as ten community and junior colleges; (2) basic research improving various educational services to the disadvantaged, such as those fostered in the OEO-supported projects; (3) expanded research on the effect of campus site selection; (4) conferences on basic remedial/bridge programs in community and junior colleges; and (5) pilot work and staff development to prepare junior college personnel to carry out basic research and developmental projects in their programs for the culturally different. 35

E. Examples of Compensatory Programs in Two-Year Colleges

1. Cuyahoga Community College

³⁵Edmund Gleazer, "Programs for the Disadvantaged: A Policy Statement of the AAJC," Junior College Journal 40 (1969): 3-4.



This public two-year college, opened in 1963, has served thousands of Clevelanders by providing university parallel and technical occupational courses. In addition, it has attempted to meet specific community needs through such projects as (1) college skills program, (2) Project Search (an educational counseling referral agency), (3) Project EVE (information, counseling, and referral service for adult women interested in continuing education, volunteer work, and employment), and (4) Project New Careers (training inner-city men and women within Cleveland). The New Careers aspect in particular has been aimed at easing the manpower shortage and improving services in health and welfare by restructuring job hiring; it has developed new approaches to the education and training of the undereducated, underemployed, and the unemployed which are geared to their specific life styles. Cuyahoga's programs have already had a strategic effect in Cleveland and serve as a standard model for other community college programs which are aimed specifically at serving community needs. 36

2. Project Focus³⁷

Project Focus is a continuation and extension of the Upward Bound program (preparatory program for low income students). This program seeks broad community participation through finding host families for its students. In particular, Project Focus has helped make the resources of two-year colleges available to Upward Bound students. It also has placed students in colleges in parts of the country which are new to them. For example, Peralta College (California), located in an all white, predominantly middle class community, received a number of Black students from Florida, Louisiana, and Texas after Project Focus assisted in locating host family relationships and work study positions for them in the area.

Many schools throughout the country have been involved in similar Project Focus activities. While the total number of students so placed is small (only eighty students in twenty-five colleges during the 1968-69 academic year), Project Focus intends to expand fourfold in the 1969-70 school year.

3. Florida Community Colleges

In Florida, community college programs designed to meet the educational needs of the disadvantaged student take the form of special courses and services. Of the twenty-four colleges reporting in a recent Florida survey, most had some form of compensatory education program consisting largely of specialized courses. These special courses were used in conjunction with special services at thirteen of the institutions and with regular courses at two of the colleges. Only at one school were all three available: the regular courses, special courses, and special services.³⁹

³⁹Michael I. Shaffer, Edward Boddy, and Winston T. Bridges, Jr., Implementing the Open Door: Compensatory Education in Florida's Community Colleges (Tallahassee, Florida: Florida Community Junior College Inter-Institutional Research Council, 1970), p. 25.



³⁶Carl B. Stokes, Social Artion and the Community College (Washington, D.C.: American Association of Junior Colleges, 1970), pp. 18-21.

³⁷This project should not be confused with a project with the same title funded by the Kellogg Foundation for studying the reorganization of the then AAJC.

³⁸William A. Strauss, From Upward Bound to the Junior College—The Focus Way (Washington, D.C.: American Association of Junior Colleges, 1970), pp. 29-30.

4. Inner-City Project of Peralta

This project was a federally-sponsored demonstration project designed to be part of a nation-wide program to determine the capability of two-year colleges to meet the needs and problems of the inner city poor. Four centers were established in the poorer areas of the junior college district. Student and professional staffs were located at these centers to assist Blacks, Mexican Americans, and other ethnic group members by conducting short-term courses in legal rights, household management, child care, English, and a number of academic and career courses. The courses were conducted in various locations within the neighborhoods, such as churches and civic centers. In addition, a scholarship system was developed to provide financial aid for the inner city residents involved in the program.

F. Summary

The foregoing review has described the nature of the compensatory practices and programs as they appear in the literature. We will now turn our attention to an empirical examination of the extent to which these practices and programs exist in public and private two-year colleges in the United States. We will also examine the admissions policies, admissions requirements, counseling services, and curricular offerings of two-year colleges in this country.

III. Survey Results

A. Methodological Considerations

1. Research Design.

Given the earlier discussion of the comprehensive community college and compensatory education practices in institutions of higher education as currently described in the literature, our methodological considerations revolve around surveying the admissions policies, curricular offerings, and compensatory education practices of a representative sample of two-year colleges. (See Appendix A.)

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A pre-coded questionnaire (see Appendix B) was developed for this study and sent to the chief administrative officer of those public two-year institutions participating in the annual research on "National Norms for Entering College Freshmen" conducted by the American Council on Education (ACE). The ACE data bank contains fifty-three public and private two-year colleges. These institutions, randomly selected from all two-year institutions in the United States, were placed in stratification cells by type of control and by size as reflected by first time enrollment (see Table 1). Since sampling from the stratification cells for two-year colleges was disproportionate to the population of these cells, the data obtained from institutions in each are differentially weighted. The number of institutions in each stratification cell, the cell weight applied to each institution as a consequence of re-



⁴⁰Paul A. Elsner, *The Peralta College's Inner-City Project* (Washington, D.C.: American Association of Junior Colleges, 1970), pp. 1-34.

siding in that cell, and the sample response of this study by stratification cell are also given in Table 1.⁴¹ In order to illustrate representativeness of the population of all two-year colleges in the United States, the data reported in the following section are based upon the weighted N as opposed to the actual N.

2. Data Analysis

The data analysis first considers admissions policies, admissions requirements, counseling services, and enrollment in curricular programs of two-year colleges in this country. The next section analyzes the number of public or private institutions which (1) have developed a special program for the academically disadvantaged, (2) have developed courses which could be classified as remedial or developmental, or (3) have developed special services, e.g., tutoring, counseling, and/or financial aid for those who are academically disadvantaged. The analysis also describes the specific nature of the programs and/or services for the minority group academically disadvantaged.

B. Data Analysis

1. Admissions Policies

Almost 100 percent of our respondents in public two-year colleges indicate that they have open admissions for in-district students (see Table 2). However, 86 percent of these respondents require a high school diploma or equivalent, 27 percent have a minimum age requirement, 28 percent require test scores, 7 percent require an interview, 16 percent require a letter of recommendation, and 41 percent require a physical examination (see Table 3). Thirty-four percent of public two-year colleges require only a high school diploma or equivalent; 5 percent have only an age requirement; 55 percent require both a high school diploma (or equivalent) and a minimum age, but nothing more.

As one would expect, less than 20 percent of the nonpublic two-year colleges have an open admissions policy (see Table 2) and 97 percent require at least a high school diploma or equivalent of admission. In addition, it should be noted that 82 percent require test scores, and 81 percent require letters of recommendation for admission. Only 3 percent require either a high school diploma or minimum age for admission (see Table 3).



⁴¹The return response for this study was 90 percent. One advantage of the stratification design of this study is that it allows us to assume more reasonably that no severe biases obtain, given a high response rate. In other words, since the most crucial factors which differentiate between institutions have been controlled, institutions within stratification cells are, for all intents and purposes, interchangeable.

⁴²Programs for the minority group academically disadvantaged are the focus in this analysis under the assumption that this group accurately represents the culturally different category previously defined.

⁴³It may be, of course, that test scores, interviews, letters of recommendation, and physical examinations are required only for purposes of placement or counseling.

2. Counseling Services

Almost all public two-year colleges have some form of personal counseling services, academic counseling services, and vocational-occupational counseling services (see Table 4). In addition, 95 percent of these colleges have job placement counseling services, and 72 percent have job placement follow-up counseling services. These statistics may be compared with private two-year colleges in the ACE data bank sample. Of the private institutions, only a little over 60 percent provide vocational-occupational counseling and only a little over 40 indicate that they have job placement counseling. Furthermore, only 10 percent of the private institutions indicate that they have job placement follow-up counseling. In summary, some 95 percent of public two-year colleges indicate that they have personal, academic, vocational-occupational, and job placement counseling whereas approximately 28 percent of private two-year colleges have all of those services.

3. Curricular Offerings

Every public two-year college surveyed has an academic transfer program and an occupational associate degree program. In addition, a little over 75 percent of the public two-year colleges have an occupational certificate program. Almost 70 percent of the public institutions in the sample have a continuing education program; and 46 percent have students enrolled in developmental, preparatory, or remedial programs (see Table 5). Fourteen percent of the public schools in the sample have only transfer and associate degree occupational programs, and slightly over 25 percent of our sample have a transfer, occupational-associate degree, occupational-certificate and continuing education programs. Forty percent of our sample of public two-year colleges have all of the occupational programs typically associated with the ideal-typic community college, i.e., academic, occupational-associate degree, occupational-certificate, continuing education, and developmental programs.

The overwhelming majority of private two-year colleges have an academic program and close to three-quarters of them have an occupational-associate degree program. Four-teen percent have an occupational certificate program and 9 percent have some form of continuing education program. Only 7 percent report a developmental program, and 9 percent report all of the above types of programs except the remedial.

4. Special Programs, Courses, or Services for the Minority Group Academically Disadvantaged

Close to 40 percent of the public two-year colleges surveyed have special programs for the academically disadvantaged as opposed to approximately one-fifth of the private two-year colleges (see Table 6). On the other hand, almost all of the public two-year colleges have developed special courses for the academically disadvantaged while two-thirds of the private two-year colleges have such courses. Finally, almost all public two-year colleges and 60 percent of the private two-year colleges have developed special services for the academically disadvantaged. Almost 40 percent of the public two-year colleges have special programs, special courses, and special services for the academically disadvantaged, as opposed to 19 percent of private two-year colleges. However, all public two-year colleges and 76 percent



⁴⁴A discrepancy should be noted here: only 46 percent of the participating institutions indicated that they actually had students enrolled in a remedial program. This means that colleges either have remedial courses in which there is no enrollment, or that administrators do not consider a course as constituting a program.

of the private two-year colleges indicated that they had either a special program or special courses or special services for the academically disadvantaged.

It is interesting to note that 51 percent of the public two-year colleges with a comprehensive program indicated that they had a special program for the academically disadvantaged as opposed to 30 percent of those without a comprehensive program.

5. Characteristics of Programs and Services for the Academically Disadvantaged

In this section we are specifically concerned with the nature of special programs and/ or services for the minority group academically disadvantaged in public or private schools.⁴⁵

a. Recruitment

Slightly over 35 percent of public two-year colleges have recruitment teams for the minority group academically disadvantaged (see Table 7). Of those private two-year colleges reporting these special programs, services, or courses for the academically disadvantaged, one-third report using recruitment teams. Three-fourths of the public two-year colleges reported using a list of community contacts to recruit minority group academically disadvantaged students, as opposed to approximately one-tenth of the private institutions (see Table 7).

b. Guidance, Counseling, and Instructional Services

Some 89 percent of the public two-year colleges reported guidance and counseling services above the ordinary for the minority group academically disadvantaged. Over 85 percent of the private two-year colleges reported this practice. With respect to special tutoring, again almost all (91 percent) of the public two-year colleges reported this practice, as opposed to slightly over 75 percent of the private two-year colleges. Of those institutions using regular faculty as tutors, 95 percent of the public two-year colleges and 89 percent of the private two-year colleges have this practice. Slightly over fifty-five percent of the public two-year colleges and almost 70 percent of the private two-year colleges utilized specially trained faculty in tutoring academically disadvantaged minority group students. Almost 80 percent of the public two-year colleges and all of the private two-year colleges used regular students in tutoring academically disadvantaged students. Interestingly enough, 65 percent of the public two-year colleges and 80 percent of the private two-year schools used advanced students in the program as tutors (see Table 8).

With respect to instruction, close to three-quarters of both public and private two-year colleges report the use of programmed instructional techniques. Over 85 percent of public two-year colleges and over 70 percent of private two-year colleges report the practice of reduced course load for academically disadvantaged students. Slightly over half of the public and slightly under half of the private two-year colleges used liberalized probationary or readmission practices for minority group academically disadvantaged. Ninety percent of public and private two-year colleges provide instruction in the development of study skills to minority group academically disadvantaged students. All public two-year colleges with pro-



⁴⁵As the reader may note above, 100 percent of the public and 76 percent of the private institutions fall within this category.

grams, courses, or services for the academically disadvantaged stress communication skills; 90 percent of private two-year colleges do the same. Of those public and private two-year colleges who report stressing communication skills, all stress reading skills. Slightly over 90 percent of the public and private two-year colleges stress writing skills. Over 75 percent of the public and private two-year colleges stress speaking skills. Eighty-three percent of public two-year colleges and close to 40 percent of the private two-year colleges stress the utilization of traditional English. Over half of the public two-year colleges and 45 percent of the private two-year colleges stress an understanding of the student's own dialect as a language system in their stress on communication skills for the minority group academically disadvantaged. Finally, 17 percent of public two-year colleges and 16 percent of private two-year colleges prepare special courses of particular ethnic studies for minority grouped academically disadvantaged students (see Table 9).

c. Financial Aid

Slightly over 90 percent of the public two-year colleges and 83 percent of private two-year colleges who have special programs, courses, or services for the academically disadvantaged report that they offer these students financial aid. Approximately 40 percent of both public and private two-year colleges reported aid to minority group disadvantaged in the form of federal scholarships. Slightly over 65 percent of the public two-year colleges and slightly over 45 percent of the private two-year colleges reported financial aid in the form of a federal guaranteed loan to academically disadvantaged minority group students. Approximately 80 percent of public two-year colleges and over 60 percent of private two-year colleges reported federal work study programs. Approximately 10 percent of public two-year colleges and slightly over 5 percent of private two-year colleges reported a federal co-op program at their institution. Seventeen percent of public two-year colleges and 27 percent of private two-year colleges reported other forms of federal aid to academically disadvantaged minority group students. Only 5 percent of public two-year colleges and no private two-year colleges reported receiving no federal aid of any kind for academically disadvantaged students (see Table 10).

Over 60 percent of public two-year colleges and 17 percent of private two-year colleges report that their academically disadvantaged minority group students receive some form of state scholarship aid. Almost 30 percent of the academically disadvantaged minority group students in public two-year colleges and 7 percent of such students in private two-year colleges receive the benefits of a state guaranteed loan. Over 40 percent of such students at private two-year colleges have some form of state work-study grants. However, only 2 percent of students at public two-year colleges and no students at private two-year colleges who are academically disadvantaged minority group students are part of a state co-op program. Three percent of academically disadvantaged minority group students in public two-year colleges receive some other form of state aid. In sum, slightly over 80 percent of the academically disadvantaged minority group students in both public and private two-year colleges receive some form of state financial aid (see Table 11).

All two-year colleges, both public and private, responding to our survey questionnaire indicated that the institution provided financial support to minority group academically disadvantaged students whom they enrolled in special programs, courses, or services.



Over 60 percent of public two-year colleges and over 50 percent of private two-year colleges gave much of this aid in the form of institutional scholarships. Slightly over 20 percent of public two-year colleges and 17 percent of private two-year colleges aided academically disadvantaged minority group students in the form of an institutional guaranteed loan. Approximately 40 percent of public two-year colleges and almost half of the private two-year colleges provided financial aid in the form of institutional work-study programs. Some 5 percent of public two-year colleges and 20 percent of private two-year colleges rendered financial aid in the form of an institutional co-op program (see Table 12).

Slightly over 82 percent of public two-year colleges and all private two-year colleges reported that some form of private aid was dispensed among academically disadvantaged minority group students. For example, slightly over 50 percent of public two-year colleges and 44 percent of private two-year colleges reported that scholarship aid to academically disadvantaged minority group students came from private sources. Guaranteed loans from private sources were reported in 16 percent of public two-year colleges and 13 percent of private two-year colleges. Some 10 percent of public two-year colleges and over 25 percent of private two-year colleges reported that work-study programs were supported from private sources. Although no public two-year college reported that a cooperative program stemming from private sources existed at their institution, 7 percent of private two-year colleges indicated that they had such a program (see Table 13).

d. Training Programs for Faculty

As noted in our discussion above, many schools have programs for training faculty who deal with academically disadvantaged students. In response to questions regarding whether an institution had any special instructional or training programs to assist their faculty in working with academically deficient students, some 28 percent of public two-year colleges and 45 percent of the private two-year colleges responded affirmatively. Unfortunately, we did not ask if any of their faculty had previous training which would assist them in working with such students. We doubt that many such programs exist in contemporary university graduate programs.

IV. Summary, Conclusions, and Implications

As noted earlier, the public two-year college in its exemplary (comprehensive) form is an open admissions institution characterized by diverse curricular offerings (transfer, occupational-associa e degree, and occupational-certificate), with a heavy emphasis on guidance and counseling, as well as an emphasis on compensatory and continuing education

One purpose of this paper was to review the literature in higher education concerning compensatory edition, concentrating on those programs and practices that assist culturally different study its in entering institutions of higher education, as well as those programs which assist them in succeeding once they have enrolled. Accordingly, we reviewed examples of recruitment, admissions, and financial aid practices that serve to assist these students to enter institutions of higher education. We have also reviewed examples of instructional programs in basic communication skills, tutorial programs, summer programs, evaluation, cultural enrichment programs, ethnic studies programs, and special guidance and counseling services designed to assist the culturally different once they have enrolled.



The major focus of this study has been, however, to empirically examine by a survey of community colleges the nature and extent to which these compensatory practices and programs exist in two-year colleges for the minority group academically disadvantaged.

Utilizing a sampling design developed by the research staff of the American Council on Education, the conclusions of our survey may be considered (subject to the normal limitations of survey research) as representative of all two-year colleges in this country.

It is praiseworthy that the public two-year colleges in this country maintain the guidance and counseling services which characterize the exemplary community college. As noted in the analysis, almost all two-year colleges have personal, academic, vocational-occupational, and job placement counseling. This finding is encouraging, particularly in an institution characterized by such a variety of student interests, aptitudes, and abilities, where counseling is critical.

One discouraging element in our results, however, is that only 40 percent of the public two-year colleges in this country have the curricular offerings and admissions policies expected of public community colleges. Again, although almost all public two-year colleges state that they have an open admissions policy, almost 45 percent of these institutions require more than a high school diploma (or its equivalent) or some minimum age standard for admission.

Unfortunately, our methodology does not allow us to comment as to the effectiveness of current compensatory education programs and practices in either public or private two-year colleges. However, in reviewing the analysis of data summarizing the extent of programs and services, it does appear that public two-year colleges need additional emphasis on recruitment teams from the college to go into the ghettos. They also need to devote more resources in training faculty for dealing with minority group academically disadvantaged students. Finally, it would seem that since only 17 percent of the public two-year colleges have developed special courses in ethnic studies, more is needed in this area, particularly in view of the relationship of pride in one's self (one's culture) to academic achievement.

It is interesting to note that although one-fifth of the private two-year colleges had special programs for the academically disadvantaged, two-thirds of these schools indicated that they had developed special courses for the academically disadvantaged. Although we cannot expect private institutions to be as concerned with the academically disadvantaged as public institutions, it is reasonable to expect that they should evidence some concern for the problems of the minority group academically disadvantaged. From the data presented above, one may conclude that many are evidencing that concern.

It is both disappointing and encouraging that approximately 40 percent of the public two-year colleges indicate that they have special programs for the academically disadvantaged. It is encouraging because the percentage of public two-year colleges having such programs has increased dramatically in the last ten years; it is disappointing in that only 40 percent of the public two-year colleges have these programs. Indeed, the development of innovative pedagogical techniques and programs for the academically disadvantaged is supposedly a mark of distinction for the two-year college in American higher education. It is in the development of such programs that the public two-year college can fulfill a vitally needed function—that of extending the opportunity for upward mobility to many of those who



feel "shut out" of any chance to "make it" in this society through legitimate channels. It is through the development of an effective and innovative compensatory education program, effective not only in assisting students in their development once they are in the institution, but also in drawing such students into the college, that the two-year college can assist in the maintenance of social stability in this society. Indeed, if public two-year colleges in this country are to adequately fulfill their mission, much more effort must go into assisting these schools in widening their doors and in developing programs of remedial education.



TABLE 1
Sample Stratification Cells and Weights for Public and Private
Two-Year Colleges

Cell Definition ^a	Population (1970)	Numbér Used In ACE Norms	Sample Response to Current Study	Cell Weights ^b
Public				
Enrollment less				
than 500	408	6	6	68
Enrollment				
500-999	209	5	5	42
Enrollment				
1000 or more	169	17	14	12
Private				
Enrollment less				
than 100	61	3	3	20
Enrollment				
100-245	102	10	10	10
Enrollment				
250 or more	69	12	11	6

^aEnrollment figures are based on the total number of first-time, full-time entrants.



^bThis weight is the ratio between the number of institutions in the population within the stratification cells and the number of institutions in the sample corresponding to those cells.

TABLE 2

Stated Open Admissions for In-District, Out-of-District, and Out-of-State Students in Two-Year Colleges

Public Two-Year Colleges	Pı	ublic	Nonpublic	
Having Stated Open Admissions For	Percent	Weighted N	Percent	Weighted N
In-District Students	99	774	15	34
Out-of-District Students	89	696	10	22
Out-of-State Students	80	628	10	22

TABLE 3
Admissions Criteria for Two-Year Colleges

	Publ	ic	·Non	<u>public</u>
Admissions Criteria	Percent	Weighted N	Percent	Weighted N
High School Diploma				
or Equivalent	_ 86	696	97	220
Minimum Age	27	214 .	0	0
High School Grade				
Average	0	0	34	. 76
Test Scores	28	218	82	186
Interview	· 7	54	41	92
Letter of Recommendation	16	122	81	182
Physical Examination	41	322	95	214
Require high school diploma or certificate only	34	264	3	6
Require minimum age only	5	42	0	0
Require only high school	•			•
diploma or minimum age	55	434	3	6

TABLE 4
Counseling Services at Two-Year Colleges

Counseling	Pub	lic	Nonpublic	
Services	Percent	Weighted N	Percent	Weighted N
Personal Counseling	99	774	86	200
Academic Counseling	99	774	100	226
Vocational-Occupational Counseling	99	774	61	138
Job Placement Counseling	95	750	44	100
Job Placement Follow- Up Counseling	72	562	10	22

TABLE 5
Curricular Offerings in Two-Year Colleges

Curricular	Put	lic	Non	oublic
Offerings	Percent	Weightt d	Percent	Weighted N
Academic (Transfer or				
Preprofessional)	100	786	93	210
Occupational (Associate				
Degree)	100	786	70	158
Occupational (Certificate)	76	598	14	32
Continuing Education (Adult,				
Special Interest Courses)	69	542	9	20
Developmental, Preparatory,				
or Remedial	46	358	7	16
Only Academic and Occupa-				
tional Associate Programs	14	110	49	110
All Programs but Develop-				
mental	26	202	9	20
All Programs	39	304	0	0



TABLE 6

Percentage of Public and Nonpublic Two-Year Colleges With Special Programs, Courses or Services for the Academically Disadvantaged

	Public		Nonpublic	
	Percent Affirmative	Weighted N	Percent Affirmative	Weighted N
Special Programs	39	290	24	48
Special Courses	99	774	59	112
Special Services	100	774	66	134
Have Special Programs, Courses, and				
Services	37	290	19	42

TABLE 7

Special Recruitment Services for the Minority Group
Academically Disadvantaged in Two-Year Colleges*

	Pub	olic	Nonpublic		
Services	Percent Affirmative	Weighted N	Percent Affirmative	Weighted N	
Recruitment					
Teams	36	266	28	26	
Use of Community					
Contracts	75	464	12	10	

^{*}For private two-year colleges, only those institutions reporting special programs, courses, or services for the academically disadvantaged are included in this table. Since all public two-year colleges reported that they had special programs, courses, or services for the academically disadvantaged, the statistics provided may be generalized to all public two-year colleges in the country.



TABLE 8

Special Guidance and Counseling for the Minority Group
Academically Disadvantaged in Two-Year Colleges*

	Public	<u> </u>	Nonpublic	
Services	Percent		Percent	
	Affirmative	Weighted N	Affirmative	Weighted N
Special Guidance				
and Counseling	89	554	88	118
Special Tutoring	91	664	76	100
Use of Regular				
Faculty in Tutoring	95	440	89	80
Use of Specially				
Trained Faculty				
in Tutoring	56	134	67	40
Use of Regular Students				
for Tutoring	77	272	100	76
Use of Advanced				
Students in Program				
for Tutoring	65	212	80	40

^{*}For private two-year colleges, only those institutions reporting that they had special programs, courses, or services for the academically disadvantaged are included in this table. Since all public two-year colleges reported that they had special programs, courses or services for the academically disadvantaged, the statistics provided may be generalized to all public two-year colleges in the country.



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TABLE 9
Instructional Services for the Minority Group Academically
Disadvantaged in Two-Year Colleges*

	Pub	lic	Nonpublic	
Instructional Services	Percent Affirmative	Weighted N	Percent Affirmative	Weighted N
Use of Programmed				
Instruction	72	482	67	62
Use of Reduced				
Course Loads	86	640	72	104
Liberalized Probationary				
or Readmission Practices	58	388	46	48
Attention to Development		*		
of Study Skills	89	628	93	134
Stress Communication				
Skills	100	774	92	114
Stress Reading Skills	100	732	100	84
Stress Writing Skills	91	652	94	88
Stress Speaking Skills	~ 77	452	78	56
Stress Listening Skills	83	544	38	22
Stress the Utilization		€.	-	
of Traditional English	58	358	62	32
Stress Understanding of				
Student's Own Dialect	52	352	45	46
Develop Special Courses				
in Ethnic Studies	17	102	16	16

[&]quot;For private two-year colleges, only those institutions reporting that they had special programs, courses or services for the academically disadvantaged are included in this table. Since all public two-year colleges reported that they had special programs, courses or services for the academically disadvantaged the statistics provided may be generalized to all public two-year colleges in the country.



TABLE 10

Nature and Extent of Federally Funded Financial Aid to Minority Group Academically Disadvantaged in Two-Year Colleges*

Type of	Publi	Public		Nonpublic		
Federal Aid	Percent Affirmative Weighted N		Percent Affirmative	Weighted N		
Federal Scholarships	39	304	39	58		
Federal Guaranteed Loan	66	520	48	72		
Federal Work-Study	79	622	61	92		
Federal Co-op	10	08	7	10		
Other Federal Aid	17	134	27	40		
No Federal Aid	5	42	0 ,	0		

TABLE 11

Nature and Extent of State Funded Financial Aid to Minority
Group Academically Disadvantaged in Two-Year Colleges*

Type of	Public		Nonpublic		
State Aid	Percent Affirmative Weighted N		Percent Affirmative	Weighted N	
State Scholarships	61	490	17	26	
State Guaranteed Loan	29	224	7	10	
State Work-Study	42	328	7	10	
State Co-op	2	12	0	0	
Other State Aid	3	24	0	0	
No State Aid	16	122	13	20	

[&]quot;For private two-year colleges, only those institutions reporting that they had special programs, courses or services for the academically disadvantaged are included in this table. Since all public two-year colleges reported that they had special programs, courses or services for the academically disadvantaged, the statistics provided may be generalized to all public two-year colleges in the country.



TABLE 12

Nature and Extent of Institutional Financial Aid to the Minority
Group Academically Disadvantaged in Two-Year Colleges*

Type of	Pub	Public Non		public	
Institutional Aid	Percent Affirmative	Weighted N	Percent Affirmative	Weighted N	
Institutional Scholarships	63	494	51	76	
Institutional Guaranteed Loan	21	164	17	26	
Institutional Work-Study .	39	304	45	68	
institutional Co-op	5	36	20	30	
Other Institutional Aid	5	36	13	20	
No Institutional Aid	0	0	0	0	

TABLE 13

Nature and Extent of Privately Funded Aid to the Minority Group

Academically Disadvantaged in Two-Year Colleges*

Type of	Pul	Public		oublic
Private Aid	Percent Affirmative Weighter		Percent eighted N Affirmative	
Private Scholarship	-52	406	44	66
Private Guaranteed Loan	16	122	13	20
Private Work-Study	10	80	27	40
Private Co-op	0	0	7	10
Other Private Aid	10	80	0	0
No Private Aid	9	68	0	0

^{*}For private two-year colleges, only those institutions reporting that they had special programs, courses or services for the academically disadvantaged are included in this table. Since all public two-year colleges reported that they had special programs, courses or services for the academically disadvantaged, the statistics provided may be generalized to all public two-year colleges in the country.



APPENDIX A

LIST OF COLLEGES IN THE SAMP.



John E. Rouse, Pres. Anderson College Anderson, South Carolina

Douglas D. Perkins, Pres.
Bay Path Junior College
Longmeadow, Massachusetts

Sidney Silverman, Pres.
Bergen Community College
Paramus, New Jersey

Robert A. Davis, Pres. Brevard College Brevard, North Carolina

Rhea M. Eckel, Pres. Cazenovia College Cazenovia, New York

Chester H. Gausman, Pres.
Central Nebraska Technical College
Hastings, Nebraska

Bruce E. Whitaker, Pres. Chowan College Murfreesboro, North Carolina

Ivan Crookshanks, Supt. Pres. College of the Sequoias Visalia, Ca!ifornia

Kurt R. Schmeller, Pres. CUNY-Queensborough College Bayside, New York

Sr. Mary Lourdes Michel, Pres. Cullman College Cullman, Alabama

Sr. M. R. Pendergast, Pres. Dean Donnelly College Kansas City, Kansas

W. Floyd Scott, Dean Eastern Iowa Community College Muscatine Campus Muscatine, Iowa William Edward Leads, Pres. Forest Park Community College St. Louis, Missouri

H. A. Gardner, Pres. Freed Hardeman College Henderson, Tennessee

Cruce Stark, Pres.
Grayson County Junior College
Denison, Texas

Herman A. Heise, Pres. Indian River Junior College Fort Pierce, Florida

Harold E. Wilson, Pres. Itasca State Junior College Grand Rapids, Minnesota

Harry K. Miller, Jr., Pres. Keystone Junior College LaPlume, Pennsylvania

W. Lamar Fly, Pres. Kishwaukee College Malta, illinois

Wayne Rodehorst, Pres. Lakeland Community College Mentor, Ohio

Glenn G. Gooder, Pres. Los Angeles City College Los Angeles, California

Samuel R. Neel, Jr., Pres. Manatee Junior College Bradenton, Florida

Leslie Koltai, Pres. Metropolitan Junior College Kansas City, Missouri

Albert N. Cox, Pres. Midway Junior College Midway, Kentucky

^{*}These coileges did not respond to the questionnaire.

L. A. Foster, Pres. Missouri Baptist College Hannibal, Missouri

P. A. Edwards, Dean Morristown College Morristown, Tennessee

W. Burkette Raper, Pres. Mount Olive Junior College Mount Olive, North Carolina

Ernest Notar, Pres.
Niagara County Community College
Niagara Falls, New York

J. Louis Stokes, Pres. Utica Junior College Utica, Mississippi

J. D. Moore, Pres. Victoria College Victoria, Texas

Sr. Mary Pachomia, Pres. Villa Maria College of Buffalo Buffalo, New York

Edward L. Fleckenstein, Pres. VoorheesTechnical Institute New York, New York

Theodore Nicksick, Jr., Pres. Wharton County Junior College Wharton, Texas

*Budd E. Smith, Pres. Wingate College Wingate, North Carolina

Clifton W. Emery, Jr., Pres. Worcester Junior College Worcester, Massachusetts

W. Donald Olsen, Pres. Worthington State Junior College Worthington, Minnesota

D. Walker Yuba College Marysville, California Sinclair Orendorff, Pres. Northwest Community College Powell, Wyoming

Frederic B. Viaux, Pres. Garland Junior College Boston, Massachusetts

T. L. Neely, Pres.
North Greenville Junior College
Tigerville, South Carolina

Richard C. Richardson, Jr., es.
Northampton County Area Community
College
Bethlehem, Pennsylvania

John J. Skillman, Jr., Pres. Packer Collegiate Institute, Junior College of the Brooklyn, New York

Frederick C. Ferry, Jr., Pres. Pine Manor Junior College Chestnut Hill, Massachusetts

*Paul G. Preus, Pres.

Quinsigamond Community College
Worcester, Massachusetts

J. R. Burgess, Jr., Pres. Reinhardt College Waleska, Georgia

Andrew Junkin, Pres. Schreiner Institute Kerrville, Texas

Marvin C. Knudson, Pres. Sinclair Community College Dayton, Ohio

Sr. M. Borgia Fehlig, Pres. Springfield College Springfield, Illinois

*W. R. Kunsela, President SUNY Agricultural and Tech. College Delhi, New York Ralph J. Jalkanen, Pres. Suomi College Hancock, Michigan

T. A. Lawson, Pres. Theodore A. Lawson State Junior College Birmingham, Alabama University of Maine Augusta, Maine

University of Missouri St. Louis, Missouri



APPENDIX B: QUESTIONNAIRE

SURVEY OF TWO-YEAR PROGRAMS FOR THE ACADEMICALLY DISADVANTAGED

ERIC Full Text Provided by ERIC

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PART I. BASIC INFORMATION

Please indicate your response by circling the appropriate number.

1. Does your institution have an open admissions policy?	YES	NO
a. for in-district students	1	2
b. for out-of-district students	1	2 .
c. for out-of-state students	1	2
2. Which of the following are required for admission to your institution? (Please circle all that apply)		
a. High school diploma or equivalent	1	2
b. Minimum age ()	1	2
c. High School grade average ()	1	2
d. Test Scores	1	2
e. Interview	1	2
f. Letter or recommendation	1	2
g. Physical examination	1	2
h. Other (please specify) ()	1	2
3. Does your institution have any of the following counseling services?		
a. Personal	1	2
b. Academic	1	2
c. Vocational-occupational	1	2
d. Job placement	1	2
e. Job placement follow-up	1	2
Please answer questions 4 through 9 either from your records or fre ledge. Please enter "0" if the answer is none. (It is not necessary to for this study.) Indicate the accuracy of your answer by circling of	o make a specia	l survey
A VERY ACCURATE		
B REASONABLY ACCURAT	ΓE	
C ROUGH ESTIMATE	•	A
4. In the Fall of 1970, how many students (full-time and part-time were enrolled in your institution?	ne) [Accuracy Estimate A B C
Of this number, what percent were enrolled in the following curriculum programs:		
a. Academic (transfer or preprofessional)		% ABC
b. Occupational (associate degree)		A ABC
c. Occupational (certificate)		_a, ∧BC _%, ABC
d. Continuing Education (Adult, special interest courses)		_AABC
e. Developmental, Preparatory, or Remedial		% ABC

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5. During the 1969-70 academic year in the TRANSFER program, what percent of your students (full-time and part-time)		Accuracy <u>Estimate</u>		
a. transferred to another college b. transferred to the OCCUPATIONAL curriculum c. withdrew for employment related to their schooling d. withdrew for employment not related to their schooling e. withdrew because of academic failure f. withdrew for other reasons	% % %	ABC ABC		
If your institution has no OCCUPATIONAL program, please skip to question 7.				
6. During the <u>1969-70</u> academic year in the OCCUPATIONAL program (degree and certificate), what percent of your students (full-time and part-time)				
a. transferred to another college b. transferred to the TRANSFER program c. withdrew for employment related to their schooling d. withdrew for employment not related to their schooling e. withdrew because of academic failure f. withdrew for other reasons	% %	ABC ABC ABC ABC ABC		
7. In the Fall of 1970, how many MINORITY GROUP* students (full-time and part-time) were enrolled in your institution?		ABC		
If your institution has less than 10 minority group students, please skip to question 10.				
Of the MINORITY GROUP students enrolled, what percent were enrolled in the following curricular programs?				
 a. Academic (transfer or preprofessional) b. Occupational (associate degree) c. Occupational (certificate) d. Continuing Education (Adult, special interest courses) e. Developmental, Preparatory, or Remedial 	%	ABC		
 During the <u>1969-70</u> academic year in the TRANSFER program, what percent of your MINORITY GROUP students (full-time and part-time) 				
a. transferred to another college b. transferred to the OCCUPATIONAL curriculum c. withdrew for employment related to their schooling d. withdrew for employment not related to their schooling e. withdrew because of academic failure f. withdrew for other reasons	% % %	ABC ABC ABC ABC ABC		
If your institution has no OCCUPATIONAL program, please skip to question	on 10.			

*Those students who have Spanish surnames, are Black or American Indian

 During the 1969-70 academic year in the Operation (degree and certificate), what percent MINORITY GROUP students (full-time and 	ent of your		Accurac Estimate	•
 a. transferred to another college b. transferred to the TRANSFER program c. withdrew for employment related to the total d. withdrew for employment not related e. withdrew because of academic failure f. withdrew for other reasons 	neir schooling		% A % A % A % A	BC BC BC
10. Is there a post-secondary technical-vocation one hour travel time of your institution?	al school within		YES 1	NO 2
11. Please estimate the percentage of your stude dominately usethe following means of trans at your institution:				
a. walkb. public transportationc. privately owned vehicle			-	% %
PART II. SPECIAL PROGRAMS, FOR THE ACADEMICA	•			
The following quastions relate to special progra have developed as a consequence of recent nati i.e., on those students who do not normally qu	onal attention on the	academically		
APPROXIMATELY how many such studen at your institution? (If none, please so indicate)		No. of Minority Group Students	No. of Other Stude	
2. Has your institution:			YES	NO
 a. developed a special <u>program</u> for the acdisadvantaged? 	·		1	2
 b. developed <u>courses</u> which could be class remedial or developmental? c. developed special <u>services</u> e.g., tutorin financial aid for those who are academ 	g, counseling,		1	•2
advantaged? •	•		1	2
If the responses to all questions in item two (2 and return it in the envelope provided. If not, (ase fold this q	uestionr	naire
3. APPROXIMATELY how many students had in a Special Program for the academically disprogram which is distinct from the regulary program,)	isadvantaged? ar college	No. of Minority Group Students		
، بننگانگاند ه	Fall, '69 Fall, '70			_

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4.	APPROXIMATELY how many students who are enrolled in the regular program are enrolled in developmental or remedial courses in addition to the regular programs? (Please do not include those in 3.)	No. of Minority Group Students	No. of Other Student
	your institution had no special program in the 1969-70 academiestion 6.)	c year, please	skip to
5.	Please ESTIMATE the number of students in the <u>special prograte</u> for the academically disadvantaged in the 1969-70 academic year who:	<u>n</u>	
	a. dropped out of school b. transferred into:		
	Transfer program Occupational: degree program Occupational: certificate program Continuing education program		
6.	Which of the following items are included in programs and/or services for the MINORITY GROUP academically disadvantaged?	YES	NO
	a. Recruitment teams b. List of community contacts for "leads" to minority	1	2
	group students	1	2
	c. Lower admissions requirements	1	2 2
	 d. Extra counseling and guidance e. Special tutoring (if YES, please identify the kinds of persons 	1	2
	utilized as tutors)		
	Regular faculty	1	2
	Special faculty	1	2
	Regular Students	1	2 2
	Advanced students in the program	<u>'</u>	
	f. Programmed instruction g. Reduced course loads	1	Ž 2
	h. Liberalized probationary or readmission practices	1	2
	i. Instruction in development of study skills	i	2
	j. Special course in particular ethnic studies	1	2
	k. Stress on communication skills	1	2
	(If YES, please indicate particular areas)		
	Reading	1	2
	Writing	1	2
	Speaking '	1	2
	Listening	1	2
	Utilization of traditional English Understanding of student's own dialect as a language system	1	2 2

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 Financial aid (Please indicate sources and type of aid by circling as many as apply below)

Type of Aid

<u>Source</u>	<u>Scholarship</u>	Guaranteed Loan	Work Study	<u>Co-op</u>	Other	None
Federal	1	2	3	4	5	6
State	1	2	3	4	5	6
In st itu-						
tional	1	2	3	4	5	6
Private	1	2	3	4	5	6

7. What (in your opinion) are the THREE MAJOR REASONS for attrition of MINORITY GROUP Students?

(Circle three reasons only.)

- a. Inadequate motivation
- b. Inadequate academic ability
- c. Lack of parental support
- d. Disciplinary problems
- e. Inadequate institutional support of students
- f. Inadequate qualified administrative staff
- g. Lack of qualified faculty
- h. Inadequate finances (student)
- i. Inadequate finances (institution)
- j. Inadequate emotional stability or immaturity
- k. Lack of supportive peer relationships

8.	Do you have any special instructional or training programs to assist your faculty to work with academically deficient students?	YES	NO	
		1	2	
••••		•••••••	••••••	••••
Na	me of individual completing this questionnaire:			
_				
	one number:			



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